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BSI Standards Publication

Space systems — Guidelines for the management of systems engineering

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National foreword

This British Standard is the UK implementation of ISO 18676:2017.

The UK participation in its preparation was entrusted to Technical Committee ACE/68, Space systems and operations.

A list of organizations represented on this committee can be obtained on request to its secretary.

This publication does not purport to include all the necessary provisions of a contract. Users are responsible for its correct application.

© The British Standards Institution 2017
Published by BSI Standards Limited 2017

ISBN 978 0 580 82699 3

ICS 49.140

Compliance with a British Standard cannot confer immunity from legal obligations.

This British Standard was published under the authority of the Standards Policy and Strategy Committee on 31 December 2017.

Amendments/corrigenda issued since publication

Date	Text affected
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First edition
2017-11-15

Space systems — Guidelines for the management of systems engineering

Systèmes spatiaux — Lignes directrices pour le management de l'ingénierie système



Reference number
ISO 18676:2017(E)

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Foreword

ISO (the International Organization for Standardization) is a worldwide federation of national standards bodies (ISO member bodies). The work of preparing International Standards is normally carried out through ISO technical committees. Each member body interested in a subject for which a technical committee has been established has the right to be represented on that committee. International organizations, governmental and non-governmental, in liaison with ISO, also take part in the work. ISO collaborates closely with the International Electrotechnical Commission (IEC) on all matters of electrotechnical standardization.

The procedures used to develop this document and those intended for its further maintenance are described in the ISO/IEC Directives, Part 1. In particular the different approval criteria needed for the different types of ISO documents should be noted. This document was drafted in accordance with the editorial rules of the ISO/IEC Directives, Part 2 (see www.iso.org/directives).

Attention is drawn to the possibility that some of the elements of this document may be the subject of patent rights. ISO shall not be held responsible for identifying any or all such patent rights. Details of any patent rights identified during the development of the document will be in the Introduction and/or on the ISO list of patent declarations received (see www.iso.org/patents).

Any trade name used in this document is information given for the convenience of users and does not constitute an endorsement.

For an explanation on the voluntary nature of standards, the meaning of ISO specific terms and expressions related to conformity assessment, as well as information about ISO's adherence to the World Trade Organization (WTO) principles in the Technical Barriers to Trade (TBT) see the following URL: www.iso.org/iso/foreword.html.

This document was prepared by Technical Committee ISO/TC 20, *Aircraft and space vehicles*, Subcommittee SC 14, *Space systems and operations*.

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Introduction

There is general consensus that to accomplish space programme/project requirements, it is mandatory to manage the systems engineering activities. The main role of systems engineering management is to ensure system performance conforms with expressed need, and to control the technical risks involved in development. Also, cost and schedule parameters are taken into account in space systems engineering in the search of optimal performance.

Thus, this document provides guidelines for managing the systems engineering activities related to planning, assessment and control of space programmes/projects.

These guidelines are intended to identify a set of recommendations to help customers and space system organizations to establish management requirements for systems engineering activities and help the organization to construct the elements of the systems engineering management plan (SEMP).

Given the need for systems engineering management, the overall systems engineering activities can be divided into two types:

- systems engineering management activities related to programme management which comprise planning, assessing, controlling, trade-off studies and decision making;
- the technical activities themselves, linked to the technical processes (stakeholder requirements analysis, system requirements analysis, system architectural design, system detailed design and assembly, integration, and verification and validation) applied to the system.

Therefore, systems engineering management reinforces the technical viewpoint within programme management.

In these guidelines, a set of leading indicators are suggested as measures for evaluating the effectiveness of each space systems engineering activity. Leading indicators are important tools for project management to make interventions and actions to avoid rework and wasted effort during the whole system engineering life cycle.

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Space systems — Guidelines for the management of systems engineering

1 Scope

This document presents the guidelines for the management of systems engineering for space systems.

This document addresses the systems engineering activities and provides guidelines for interfacing with specific major management subjects (e.g. configuration management, data management, interface management, risk management, requirements management, and integrated logistics support), which are themselves the subject of this document.

This document establishes a common reference for all customers and suppliers in the space sector to work with management systems engineering for all space products and projects.

These guidelines emphasize the following aspects of managing space systems engineering:

- the positioning of space systems engineering activities related to the management of space activities;
- the framework for the management of systems engineering;
- the systems engineering management plan (SEMP);
- the system, product and work breakdown structures;
- the phasing, scheduling and recursivity of the systems engineering management;
- reviews, audits and control gates;
- the main activities of systems engineering and the respective management approach.

It is not the scope of this document to describe in detail the standard systems engineering process or project management process for all types of space systems.

2 Normative references

There are no normative references in this document.

3 Terms and definitions

For the purposes of this document, the following terms and definitions apply.

ISO and IEC maintain terminological databases for use in standardization at the following addresses:

- IEC Electropedia: available at <http://www.electropedia.org/>
- ISO Online browsing platform: available at <http://www.iso.org/obp>

3.1 management

coordinated activities to direct and control an *organization* (3.2)

[SOURCE: ISO 9000:2015, 3.3.3]