BS 6079:2019+C1:2019

Incorporating Corrigendum No. 1

BSI Standards Publication

Project management – Principles and guidance for the management of projects

bsi.

Publishing and copyright information

The BSI copyright notice displayed in this document indicates when the document was last issued.

© The British Standards Institution 2019

Published by BSI Standards Limited 2019

ISBN 978 0 539 04952 7

ICS 03.100.40

The following BSI references relate to the work on this document:
Committee reference MS/2
Draft for comment 18/30364031 DC

Amendments/corrigenda issued since publication

Date	Text affected
May 2019	C1: Figure 5 corrected

Contents

Page

Summary of pages

This document comprises a front cover, and inside front cover, pages i to iv, pages 1 to 64, an inside back cover and a back cover.

Foreword

Publishing information

This British Standard is published by BSI Standards Limited, under licence from The British Standards Institution, and came into effect on 30 April 2019. It was prepared by Technical Committee MS/2, *Project management*. A list of organizations represented on this committee can be obtained on request to its secretary.

Supersession

This British Standard supersedes BS 6079-1:2010, BS 6079-2:2000, BS 6079-3:2000 and PD 6079-4:2006, which are withdrawn.

Relationship with other publications

The principles and guidance in BS 6079 can be embodied in structured methods such as PRINCE2 [1], [2], other standards and in bodies of knowledge such as the *APM body of knowledge* [3].

Information about this document

This is a full revision of the standard, and introduces the following principal changes:

- formally recognizing the organizational context of projects through the introduction of the "higher level management" role and its associated activities; and

- the addition of activities relating to the requirements definition, design, development, verification and validation of a project's primary outputs.

This revision focuses on the importance of projects being driven by organizational needs, drawing on cross-functional teams of specialists in pursuit of the stated business objectives. To this effect, the current text includes a fully revised set of accountabilities and process models which explicitly differentiate the directing of a project, with a view to achieving the benefits, from managing a project, with a view to delivering the outputs.

Use of this document

As a guide, this British Standard takes the form of guidance and recommendations. It should not be quoted as if it were a specification or a code of practice and claims of compliance cannot be made to it.

Presentational conventions

The guidance in this standard is presented in roman (i.e. upright) type. Any recommendations are expressed in sentences in which the principal auxiliary verb is "should".

Commentary, explanation and general informative material is presented in smaller italic type, and does not constitute a normative element.

Where words have alternative spellings, the preferred spelling of the Shorter Oxford English Dictionary is used (e.g. "organization" rather than "organisation").

Contractual and legal considerations

This publication does not purport to include all the necessary provisions of a contract. Users are responsible for its correct application.

Compliance with a British Standard cannot confer immunity from legal obligations.

THIS PAGE DELIBERATELY LEFT BLANK

Introduction

This British Standard aims to help people achieve the desired outcome of a project efficiently and effectively and to support the improvement of organizational project management capability. The principles provided in this standard are relevant to projects of all sizes, complexity and duration, and their application is proportional to the circumstances and needs of the organization delivering them.

This British Standard draws attention to the management challenges and opportunities encountered in different project environments and presents possible approaches to these. The approaches presented are intended to be treated as guidance only; they might need to be tailored to suit the particular circumstances in which they are being used.

Without a focus on the required objectives, the full support of senior management for the project manager and team, and the appropriate choice and use of planning and control techniques, a project would usually fail to achieve the desired outcomes. Figure 1 illustrates the structure of this British Standard, showing how each clause contributes to a full understanding and application of project management as a whole.

Figure 1 — *Structure of this British Standard*
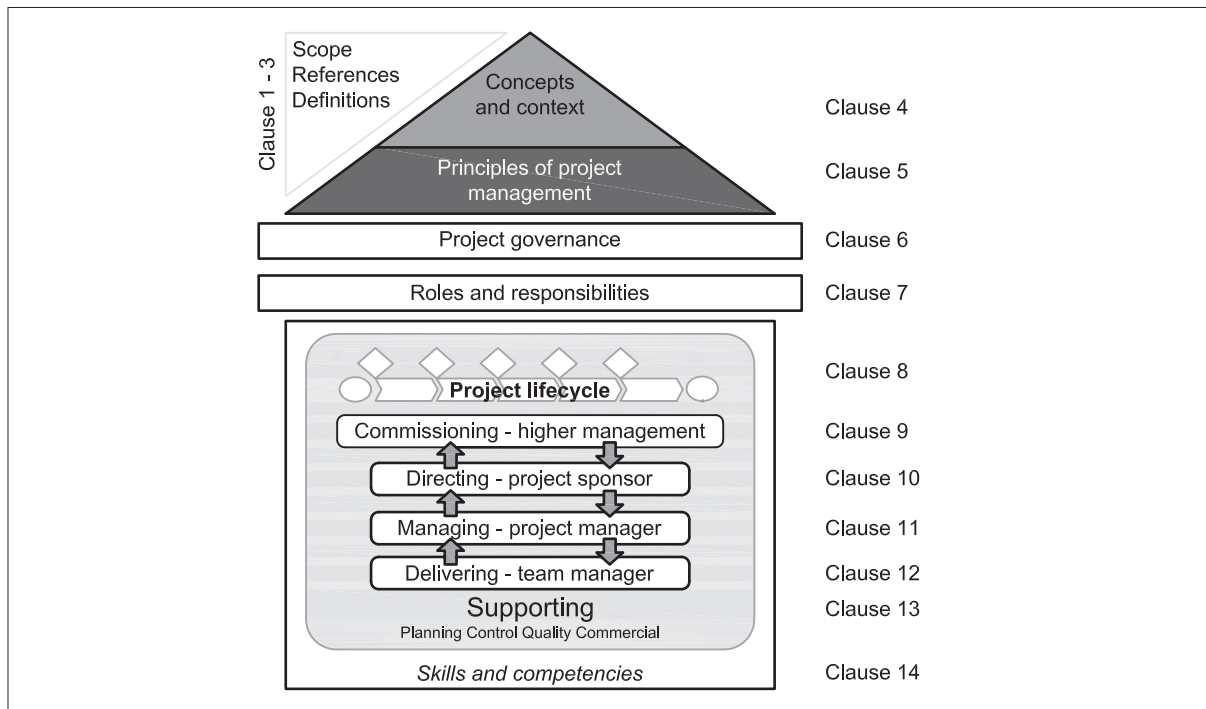
1   Scope

This British Standard sets out principles and guidance for the commissioning, sponsoring, directing and managing of projects. It is relevant to all industry sectors in the public, private and voluntary domains, regardless of the size or type of the organization or project. It is intended that the application of this standard is proportional to the circumstances and needs of the particular organization.

This British Standard provides guidance to senior managers, project practitioners and those who interact with project teams, regardless of project management experience. This includes:

a)   managers in organizations that undertake projects;

b)   project sponsors;