

This is a preview of "BS EN 17485:2021". [Click here to purchase the full version from the ANSI store.](#)



BSI Standards Publication

Maintenance — Maintenance within physical asset management — Framework for improving the value of the physical assets through their whole life cycle

This is a preview of "BS EN 17485:2021". [Click here to purchase the full version from the ANSI store.](#)

National foreword

This British Standard is the UK implementation of EN 17485:2021.

The UK participation in its preparation was entrusted to Technical Committee DS/1, Dependability.

A list of organizations represented on this committee can be obtained on request to its committee manager.

Contractual and legal considerations

This publication has been prepared in good faith, however no representation, warranty, assurance or undertaking (express or implied) is or will be made, and no responsibility or liability is or will be accepted by BSI in relation to the adequacy, accuracy, completeness or reasonableness of this publication. All and any such responsibility and liability is expressly disclaimed to the full extent permitted by the law.

This publication is provided as is, and is to be used at the recipient's own risk.

The recipient is advised to consider seeking professional guidance with respect to its use of this publication.

This publication is not intended to constitute a contract. Users are responsible for its correct application.

© The British Standards Institution 2021
Published by BSI Standards Limited 2021

ISBN 978 0 539 11987 9

ICS 03.100.01

Compliance with a British Standard cannot confer immunity from legal obligations.

This British Standard was published under the authority of the Standards Policy and Strategy Committee on 30 June 2021.

Amendments/corrigenda issued since publication

Date	Text affected
------	---------------

This is a preview of "BS EN 17485:2021". [Click here to purchase the full version from the ANSI store.](#)

EUROPÄISCHE NORM

June 2021

ICS 03.100.01

English Version

Maintenance - Maintenance within physical asset management - Framework for improving the value of the physical assets through their whole life cycle

Maintenance - Maintenance dans le cadre de la gestion d'actifs physiques - Cadre pour l'amélioration de la valeur des actifs physiques tout au long de leur cycle de vie

Instandhaltung - Instandhaltung im Rahmen des Anlagenmanagements - Methodik zur Verbesserung des physischen Assetwerts während des gesamten Lebenszyklusses

This European Standard was approved by CEN on 26 April 2021.

CEN members are bound to comply with the CEN/CENELEC Internal Regulations which stipulate the conditions for giving this European Standard the status of a national standard without any alteration. Up-to-date lists and bibliographical references concerning such national standards may be obtained on application to the CEN-CENELEC Management Centre or to any CEN member.

This European Standard exists in three official versions (English, French, German). A version in any other language made by translation under the responsibility of a CEN member into its own language and notified to the CEN-CENELEC Management Centre has the same status as the official versions.

CEN members are the national standards bodies of Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Iceland, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Norway, Poland, Portugal, Republic of North Macedonia, Romania, Serbia, Slovakia, Slovenia, Spain, Sweden, Switzerland, Turkey and United Kingdom.



EUROPEAN COMMITTEE FOR STANDARDIZATION
COMITÉ EUROPÉEN DE NORMALISATION
EUROPÄISCHES KOMITEE FÜR NORMUNG

CEN-CENELEC Management Centre: Rue de la Science 23, B-1040 Brussels

This is a preview of "BS EN 17485:2021". [Click here to purchase the full version from the ANSI store.](#)

Contents	Page
European foreword	3
Introduction	4
1 Scope	7
2 Normative references	7
3 Terms, definitions and abbreviations	7
3.1 Terms and definitions	7
3.2 Abbreviations	13
4 Strategic planning for maintenance within physical asset management	14
4.1 Strategic asset management plan (SAMP)	14
4.2 Developing AM policy, SAMP and AM plan	16
4.3 Influence of uncertainty on SAMP and maintenance strategy	30
5 Sustainable life-cycle management	35
5.1 Introduction	35
5.2 Asset life-cycle stages	35
5.3 Triggers, life-cycle activities, life-cycle costing procedure and decision criteria	36
5.4 Triggers: greenfield and brownfield investments	42
5.5 Activities: greenfield and brownfield investments	43
5.6 Triggers: utilization stage	47
5.7 Activities: utilization stage	47
6 Performance evaluation and improvement of physical assets	59
6.1 Performance evaluation and improvement framework (principle)	59
6.2 The system of performance monitoring	60
6.3 Examples of performance management approaches	65
Annex A (informative) The overlapping nature of the asset hierarchy with an example	74
Annex B (informative) Examples of the factors to determine organizational context of organizations	77
Annex C (informative) Overview of internal and external influencing factors	79
Annex D (informative) The influence of the characteristics of the production system in detail (in addition to the earlier ones)	82
Annex E (informative) Explanation of elements of organizations' strategic planning process	84
Annex F (informative) Determination of requirements and criticality assessment of the assets	88
Annex G (informative) Factors influencing asset and maintenance management performance	92
Annex H (informative) Cost-benefit analyses	94
Annex I (informative) Return on assets vs. return on physical assets	95
Bibliography	97

This is a preview of "BS EN 17485:2021". [Click here to purchase the full version from the ANSI store.](#)

European foreword

This document (EN 17485:2021) has been prepared by Technical Committee CEN/TC 319 "Maintenance", the secretariat of which is held by UNI.

This European Standard shall be given the status of a national standard, either by publication of an identical text or by endorsement, at the latest by December 2021, and conflicting national standards shall be withdrawn at the latest by December 2021.

Attention is drawn to the possibility that some of the elements of this document may be the subject of patent rights. CEN shall not be held responsible for identifying any or all such patent rights.

According to the CEN-CENELEC Internal Regulations, the national standards organisations of the following countries are bound to implement this European Standard: Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Iceland, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Norway, Poland, Portugal, Republic of North Macedonia, Romania, Serbia, Slovakia, Slovenia, Spain, Sweden, Switzerland, Turkey and the United Kingdom.

This is a preview of "BS EN 17485:2021". [Click here to purchase the full version from the ANSI store.](#)

Introduction

EN 17485 introduces methods and procedures about maintenance within physical asset management for all the levels and functions of the organizations' management, including corporate planning management, plant management, technical management, production management, financial management, asset management, maintenance management, and quality management.

EN 16646 'Maintenance - Maintenance within physical asset management' was published in December 2014. Since it gives a general framework to allow and determine the role and tasks of maintenance within the larger frame of physical asset management, but does not introduce detail methods and procedures to implement or establish it. The aim of EN 17485 is to close this gap.

This document addresses the principles of physical asset management, which are relevant from the maintenance point of view. This document offers a framework for a systematic management approach. The aims of this document are to:

- create and systematize the link between business, physical asset management and maintenance activities of organizations;
- indicate external and internal influencing factors and their effect on physical asset and maintenance management;
- promote cross-functional cooperation;
- address transparency in organizational decision making;
- address simulation and visualization as effective tools to support decision making;
- address uncertainty management to improve the quality of decision making;
- improve information management as an activity to achieve the above-mentioned objectives;
- address the sustainability of operations.

These targets improve the chances of success in meeting the physical asset management challenges mentioned in EN 16646. It mentions several reasons why physical asset management is nowadays more important than ever before. The same reasons are valid when we evaluate the importance of methods and procedures.

This document introduces methods and approaches to build a bridge between maintenance and the other functions.

Many benefits can be achieved when applying the methodology presented in this document:

- economically more efficient, effective and profitable use of capital: 'turnover of and return on assets';
- more accurate long-term life cycle decisions;
- integrated investment and maintenance planning;
- integrated approach for the production function (assets, operation and maintenance);
- direction given to maintenance strategies and activities;
- improved position for maintenance among the other company functions;
- improved assessment of performance and control;
- enhanced capability to operate within extended enterprise ecosystems (including customers/suppliers);
- enhanced reputation;
- more sustainable use of capital.

This is a preview of "BS EN 17485:2021". [Click here to purchase the full version from the ANSI store.](#)

Further and maybe even greater benefits are now being found through improved credibility in the eyes of customers, regulators and other stakeholders. Physical asset management also results in much greater engagement and motivation of the workforce, and in more sustainable, continual improvement business processes. Physical asset management builds up the required link between maintenance management and the organizational strategic plan and gives direction to maintenance activities.

The standards EN 16646 and EN 17485 build the bridge between ISO 5500x (Asset management system standards) and the EN maintenance standards. ISO 55001 states that organizations should determine e.g. the organizational context, requirements for the assets, decision criteria, strategic asset management plan and asset management plan (including maintenance). However, it does not describe how to do it. Respectively, maintenance standards often introduce e.g. the concept of the required function or the concept of maintenance strategy, but do not explain how they have been determined. EN 17485 introduces a methodological framework which advises organizations to implement the requirements presented in ISO 55001. By doing this it creates the bridge between the several maintenance standards and ISO 5500x in order to give an applicable starting point to the more detailed documents for the specific sub-functions of maintenance (See Figure 1).

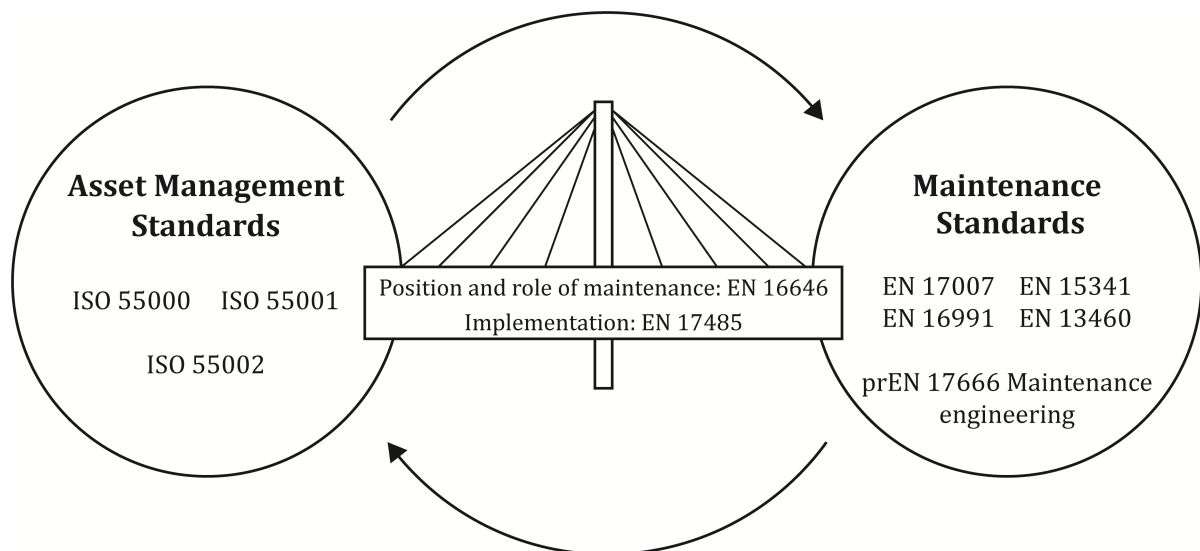


Figure 1 — Links between EN 17485 and other standards

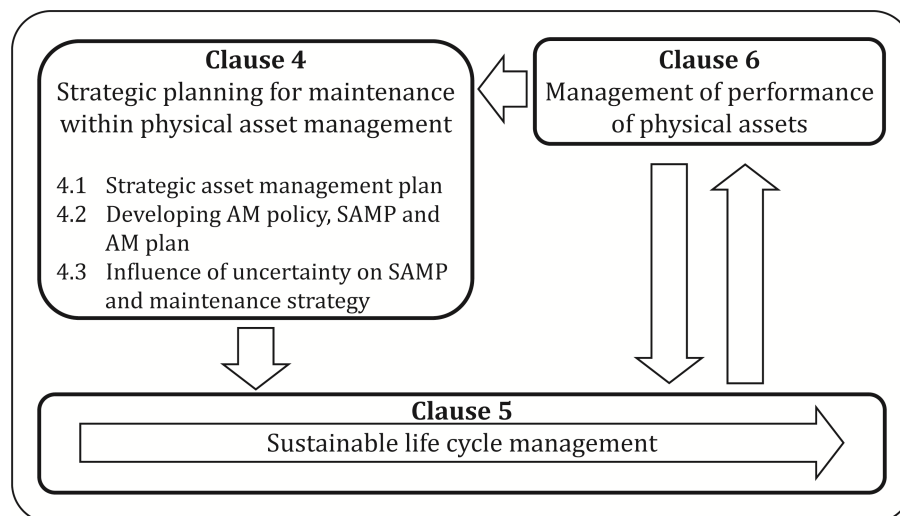


Figure 2 — The structure of the core clauses

This is a preview of "BS EN 17485:2021". [Click here to purchase the full version from the ANSI store.](#)

In Figure 2, life cycle management covers 3 main life cycles stages (see in detail 5.2):

1. Acquisition stages (6 sub-stages) where the impact of maintenance on asset solutions have been indicated and the first contributions on maintenance strategies and programmes have been created;
2. Utilization stages (3 sub-stages) which are:
 - Utilization of physical assets;
 - Maintenance of physical assets;
 - Replacements including reconditioning, improvements, modifications, modernizations;
3. Disposal stage.

This is a preview of "BS EN 17485:2021". Click here to purchase the full version from the ANSI store.

1 Scope

This document specifies methods and procedures when applying physical asset management as a framework to take maintenance into account as an influencing factor within an organizations' strategic and tactical decisions on its physical assets, and when applying physical asset management as a framework to maintenance activities. It also specifies the relationship between organizational strategic plan and the maintenance management system at a methodological level and describes the interrelations between maintenance process and all the other physical asset management processes at a procedural level.

This document is applicable to managing the physical assets of organizations of all sizes especially organizations producing goods and services with physical assets. It introduces methods and procedures for all the levels and functions of the organizations' management such as corporate planning management, plant management, technical management, production management, financial management, asset management, maintenance management, quality management, etc. The focus of the document is at the asset portfolio and system levels and consists of guidance and recommendations. It does not apply to certification, regulatory, or contractual use.

However, if specific documents exist for a particular domain, it is important to also consider those documents.

2 Normative references

The following documents are referred to in the text in such a way that some or all of their content constitutes requirements of this document. For dated references, only the edition cited applies. For undated references, the latest edition of the referenced document (including any amendments) applies.

EN 13306:2017, *Maintenance — Maintenance terminology*

EN 16646:2014, *Maintenance — Maintenance within physical asset management*

ISO 55000:2014, *Asset management — Overview, principles and terminology*

3 Terms, definitions and abbreviations

3.1 Terms and definitions

For the purposes of this document, the terms and definitions given in EN 13306, ISO 55000, EN 16646 and the following apply.

ISO and IEC maintain terminological databases for use in standardization at the following addresses:

- ISO Online browsing platform: available at <https://www.iso.org/obp>
- IEC Electropedia: available at <https://www.electropedia.org/>

3.1.1 asset

item, thing or entity that has potential or actual value to an organization

Note 1 to entry: In this document the term 'asset' means *physical asset* (3.1.2).

Note 2 to entry: A machine or device (e.g. a pump, a gear, a valve) can be called a single asset.

[SOURCE: ISO 55000:2014, 3.2.1, modified – Note 2 to entry has been redrafted and renumbered as Note 1 to entry; Notes 1 and 3 to entry have been deleted]