



**BSI Standards Publication**

## **Information technology — Artificial intelligence — Guidance on risk management**

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## National foreword

This British Standard is the UK implementation of EN ISO/IEC 23894:2024. It is identical to ISO/IEC 23894. It supersedes BS ISO/IEC 23894:2023, which is withdrawn.

The UK participation in its preparation was entrusted to Technical Committee ART/1, Artificial Intelligence.

A list of organizations represented on this committee can be obtained on request to its committee manager.

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# EUROPÄISCHE NORM

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English version

## Information technology - Artificial intelligence - Guidance on risk management (ISO/IEC 23894:2023)

Technologies de l'information - Intelligence artificielle  
- Recommandations relatives au management du  
risque (ISO/IEC 23894:2023)

Informationstechnik - Künstliche Intelligenz -  
Leitlinien für Risikomanagement (ISO/IEC  
23894:2023)

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**CEN-CENELEC Management Centre:  
Rue de la Science 23, B-1040 Brussels**

## European foreword

The text of ISO/IEC 23894:2023 has been prepared by Technical Committee ISO/IEC JTC 1 "Information technology" of the International Organization for Standardization (ISO) and has been taken over as EN ISO/IEC 23894:2024 by Technical Committee CEN-CENELEC/ JTC 21 "Artificial Intelligence" the secretariat of which is held by DS.

This European Standard shall be given the status of a national standard, either by publication of an identical text or by endorsement, at the latest by August 2024, and conflicting national standards shall be withdrawn at the latest by August 2024.

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## Endorsement notice

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## Foreword

ISO (the International Organization for Standardization) and IEC (the International Electrotechnical Commission) form the specialized system for worldwide standardization. National bodies that are members of ISO or IEC participate in the development of International Standards through technical committees established by the respective organization to deal with particular fields of technical activity. ISO and IEC technical committees collaborate in fields of mutual interest. Other international organizations, governmental and non-governmental, in liaison with ISO and IEC, also take part in the work.

The procedures used to develop this document and those intended for its further maintenance are described in the ISO/IEC Directives, Part 1. In particular, the different approval criteria needed for the different types of document should be noted. This document was drafted in accordance with the editorial rules of the ISO/IEC Directives, Part 2 (see [www.iso.org/directives](http://www.iso.org/directives) or [www.iec.ch/members\\_experts/refdocs](http://www.iec.ch/members_experts/refdocs)).

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For an explanation of the voluntary nature of standards, the meaning of ISO specific terms and expressions related to conformity assessment, as well as information about ISO's adherence to the World Trade Organization (WTO) principles in the Technical Barriers to Trade (TBT) see [www.iso.org/iso/foreword.html](http://www.iso.org/iso/foreword.html). In the IEC, see [www.iec.ch/understanding-standards](http://www.iec.ch/understanding-standards).

This document was prepared by Joint Technical Committee ISO/IEC JTC 1, *Information technology*, Subcommittee SC 42, *Artificial intelligence*.

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## Introduction

The purpose of risk management is the creation and protection of value. It improves performance, encourages innovation and supports the achievement of objectives.

This document is intended to be used in connection with ISO 31000:2018. Whenever this document extends the guidance given in ISO 31000:2018, an appropriate reference to the clauses of ISO 31000:2018 is made followed by AI-specific guidance, if applicable. To make the relationship between this document and ISO 31000:2018 more explicit, the clause structure of ISO 31000:2018 is mirrored in this document and amended by sub-clauses if needed.

This document is divided into three main parts:

[Clause 4](#): Principles – This clause describes the underlying principles of risk management. The use of AI requires specific considerations with regard to some of these principles as described in ISO 31000:2018, Clause 4.

[Clause 5](#): Framework – The purpose of the risk management framework is to assist the organization in integrating risk management into significant activities and functions. Aspects specific to the development, provisioning or offering, or use of AI systems are described in ISO 31000:2018, Clause 5.

[Clause 6](#): Processes – Risk management processes involve the systematic application of policies, procedures and practices to the activities of communicating and consulting, establishing the context, and assessing, treating, monitoring, reviewing, recording and reporting risk. A specialization of such processes to AI is described in ISO 31000:2018, Clause 6.

Common AI-related objectives and risk sources are provided in [Annex A](#) and [Annex B](#). [Annex C](#) provides an example mapping between the risk management processes and an AI system life cycle.

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# Information technology — Artificial intelligence — Guidance on risk management

## 1 Scope

This document provides guidance on how organizations that develop, produce, deploy or use products, systems and services that utilize artificial intelligence (AI) can manage risk specifically related to AI. The guidance also aims to assist organizations to integrate risk management into their AI-related activities and functions. It moreover describes processes for the effective implementation and integration of AI risk management.

The application of this guidance can be customized to any organization and its context.

## 2 Normative references

The following documents are referred to in the text in such a way that some or all of their content constitutes requirements of this document. For dated references, only the edition cited applies. For undated references, the latest edition of the referenced document (including any amendments) applies.

ISO 31000:2018, *Risk management — Guidelines*

ISO Guide 73:2009, *Risk management — Vocabulary*

ISO/IEC 22989:2022, *Information technology — Artificial intelligence — Artificial intelligence concepts and terminology*

## 3 Terms and definitions

For the purposes of this document, the terms and definitions given in ISO 31000:2018, ISO/IEC 22989:2022 and ISO Guide 73:2009 apply.

ISO and IEC maintain terminology databases for use in standardization at the following addresses:

- ISO Online browsing platform: available at <https://www.iso.org/obp>
- IEC Electropedia: available at <https://www.electropedia.org/>

## 4 Principles of AI risk management

Risk management should address the needs of the organization using an integrated, structured and comprehensive approach. Guiding principles allow an organization to identify priorities and make decisions on how to manage the effects of uncertainty on its objectives. These principles apply to all organizational levels and objectives, whether strategic or operational.

Systems and processes usually deploy a combination of various technologies and functionalities in various environments, for specific use cases. Risk management should take into account the whole system, with all its technologies and functionalities, and its impact on the environment and stakeholders.

AI systems can introduce new or emergent risks for an organization, with positive or negative consequences on objectives, or changes in the likelihood of existing risks. They also can necessitate