## EP23-P Vol. 30 No. 4

# Laboratory Quality Control Based on Risk Management; Proposed Guideline



This document provides guidance based on risk management for laboratories to develop quality control plans tailored to the particular combination of measuring system, laboratory setting, and clinical application of the test.

A guideline for global application developed through the Clinical and Laboratory Standards Institute consensus process.



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Advancing Quality in Health Care Testing

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# Laboratory Quality Control Based on Risk Management; Proposed Guideline

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## Abstract

Clinical and Laboratory Standards Institute document EP23-P—Laboratory Quality Control Based on Risk Management; Proposed Guideline provides guidance to laboratories on the development of quality control plans for measuring systems. Regulatory requirements, information provided by the manufacturer, information pertaining to the laboratory environment, and medical requirements for the test results are evaluated using risk management principles to develop a quality control plan tailored to the particular combination of measuring system, laboratory environment, and clinical application. The effectiveness of the laboratory quality control plan is monitored to detect trends, identify corrective actions, and provide continuous quality improvement. The advantages and limitations of various quality control processes are considered.

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CLSI and the Subcommittee on Laboratory Quality Control Based on Risk Management gratefully acknowledge the valuable contributions of the late Dr. Ronald H. Laessig, who was an active participant during the development of this proposed-level document.

#### Acknowledgment

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Although the manufacturer is responsible for quality in design of its measuring system and reagents, the laboratory and, ultimately, the laboratory director are accountable for the quality of test results. To establish effective examination quality control (QC), laboratories must process an array of information (regulatory requirements, manufacturer-provided information, the laboratory's environment, and the medical applications of tests performed) through a risk assessment process. This process identifies weaknesses in the measuring system and environment that are weighed against the probability for error, the effectiveness of control processes built into the measuring system, and the laboratory's tolerance for risk in consideration of the clinical use of a laboratory result. This document provides guidance to laboratories for establishing a quality control plan (QCP). Once developed, the QCP is monitored for effectiveness and modified, for example, as unanticipated failure modes or underestimated risks of error are discovered or as particular control procedures are no longer required once sufficient objective data demonstrating reliable performance have been established. The advantages and limitations of a variety of QC measures are discussed to help the laboratory develop a QCP that is appropriate for its particular measuring system, laboratory, and clinical environment.

This document is one in a series of three CLSI documents that address risk assessment and implementation of QC strategies to mitigate risks of error. This series of documents includes EP18,<sup>1</sup> this guideline, and EP22.<sup>2</sup> The interrelationship of the three documents is summarized below and in the table that follows.

Compliance with EP18,<sup>1</sup> EP22,<sup>2</sup> and EP23 may not satisfy the requirements of all regulatory, accreditation, or certification bodies. Laboratories need an awareness of all applicable requirements in the development of their QCPs.

As represented in the table below, the series of CLSI documents is intended to provide guidance to manufacturers of IVD devices and laboratories to assist in identifying potential failure modes and developing a strategy to mitigate the risks.

Intended Audience	Error Prevention	Error Detection
Manufacturer	Risk assessment and risk mitigation for manufacturers	Embedded measuring system checks and controls
	<ul> <li>References:</li> <li>International Organization for Standardization (ISO) 14971<sup>3</sup></li> <li>CLSI document EP18<sup>1</sup></li> </ul>	Information regarding key design features intended to mitigate risk of potential measuring system failures that can affect the accuracy of test results Reference: • CLSI document EP22 <sup>2</sup>
Laboratory	Techniques (Failure Modes and Effects Analysis [FMEA] and Failure Reporting and Corrective Action System [FRACAS])to identify and control laboratory error sources Reference: • CLSI document EP18 <sup>1</sup>	Laboratory implemented QCP References: • CLSI document EP23 • ISO 15189 <sup>4</sup>

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#### **Invitation for Participation in the Consensus Process**

An important aspect of the development of this and all CLSI documents is the consensus process. Within the consensus process, CLSI members and other interested parties (1) have the opportunity to review and comment on CLSI publications in development; and (2) are assured that their comments are given serious consideration. All CLSI documents evolve, as does the technology affecting laboratory and health care procedures, methods, and protocols; and therefore, through the operation of the consensus process, CLSI documents are expected to undergo cycles of evaluation and modification.

The Area Committee on Evaluation Protocols has attempted to engage the broadest worldwide representation in the committee deliberations to develop this document. Consequently, it is expected that issues may still remain unresolved when the proposed level document is published. Review and comment within the CLSI process is the mechanism for resolving such issues.

The CLSI voluntary consensus process depends on the expertise of worldwide reviewers whose comments add value to the final document. At the end of a 90-day comment period, each subcommittee is obligated to review all comments and to respond in writing to all substantive comments. Where appropriate, modifications will be made to improve the document, and all comments along with the subcommittee's responses will be included in an appendix when the document is published at the next consensus level.

#### **Key Words**

Patient safety, quality control, risk assessment, risk management

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# Laboratory Failure Sources and CLSI Evaluation Protocols Documents



Adapted from Krouwer JS. Estimating total analytical failure and its sources: techniques to improve method evaluation. *Arch Pathol Lab Med.* 1992;116:726-731.<sup>5</sup> Copyright © 1992 American Medical Association. All rights reserved. Reprinted with permission.

**Laboratory Failure Sources and CLSI Evaluation Protocols (EP) Documents.**<sup>a</sup> This figure illustrates the relationship among parameters estimated by EP documents. Items higher up in the figure are more comprehensive, whereas lower level items are more specific. Overall, the figure is much like a cause-and-effect diagram. Documents marked (d) provide guidance for demonstrating that a source of measurement inaccuracy is within acceptable limits. Documents marked (v) provide guidance for more rigorous evaluation of inaccuracy components.

<sup>&</sup>lt;sup>a</sup>For a description of each of the documents listed, please see the Related CLSI Reference Materials section at the end of this document.

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# Laboratory Quality Control Based on Risk Management; Proposed Guideline

# 1 Scope

This document describes good laboratory practice for developing and maintaining a quality control plan (QCP) using internationally recognized risk management principles. An individual QCP must be established, maintained, and modified as needed for each measuring system. The QCP is based on the performance required for the intended medical application of the test results performed. Risk mitigation information provided by the manufacturer, applicable regulatory and accreditation requirements, and the individual health care and laboratory setting are considered in development of the QCP. This document is intended to guide laboratories in determining QC procedures that are both appropriate and effective for the test being performed. The QCP should be designed to monitor parts of a measuring system that are recognized as high risk and that are not monitored by built-in sensors, checks, and other control processes.

This document may not satisfy the requirements of all regulatory, accreditation, or certification bodies. Laboratories need to be aware of all applicable requirements in the development of their QCPs. This document is not specifically intended to justify reduction in QC testing.

# 2 Introduction

# 2.1 Quality Control Plan

Health care providers need test results that are relevant, accurate, and reliable for patient care. A number of factors can adversely affect the quality of test results, from failures of the measuring system to operator errors to environmental conditions. The laboratory establishes QCPs to prevent failures to the greatest extent practicable and to detect any that do occur before incorrect results are reported to health care providers and acted on.

Development of a QCP requires understanding of the allowable error for each test and the consequent risk of harm to a patient should tolerance limits for errors be exceeded and an incorrect result is acted on. Development of the OCP also requires an understanding of the total measuring system (including the premeasurement, measurement, and postmeasurement processes), and identification of the weaknesses in these processes where failures can occur. For laboratory-based testing, the premeasurement phase refers to all steps in the examination that occur before the sample arrives in the laboratory (test ordering, patient preparation, specimen collection, and transport to the laboratory), the measurement phase refers to the steps of the measurement process involved in analyzing the specimen within the laboratory (accessioning, processing, centrifugation, aliquoting, analysis, dilution, and repeat testing), and the postmeasurement phase refers to steps of the measurement after result availability (result reporting, communication to treating caregiver, interpretation, and treatment). Although point-of-care testing eliminates many of these steps (eg, transport, processing, and centrifugation), the total testing process can be similarly broken down into premeasurement, measurement, and postmeasurement phases. To fully understand the potential failure modes of the measuring system, information is needed from the manufacturer that describes its operation and built-in control mechanisms. Any QCP must necessarily consider the entire measuring system because failures occurring in any part of the measuring system can impact the final test result. EP23, however, focuses on the examination phase of the testing process (and premeasurement variables that directly impact the measuring system operation). EP23 emphasizes how to use information provided by the manufacturer about the measuring system (see CLSI document EP22)<sup>2</sup> to develop a QCP.

Risk management begins with a detailed review of each step in the measurement process to identify the potential failure modes so that suitable control measures are put in place. Although it is a desirable goal to have no errors in laboratory testing, in practice, the laboratory will never entirely remove the possibility