

This is a preview of DS/ISO 56000:2025. [Click here to purchase the full version from the ANSI store.](#)

Innovationsledelse – Grundprincipper og anvendt terminologi

Innovation management –
Fundamentals and vocabulary

DANSK STANDARD
Danish Standards Association

Göteborg Plads 1
DK-2150 Nordhavn

Tel: +45 39 96 61 01
dansk.standard@ds.dk
www.ds.dk

This is a preview of DS/ISO 56000:2025. [Click here to purchase the full version from the ANSI store.](#)

DS projekt: M382335

ICS: 01.040.03; 03.100.01; 03.100.40

Første del af denne publikations betegnelse er:

DS/ISO, hvilket betyder, at det er en international standard, der har status som dansk standard.

Denne publikations overensstemmelse er:

IDT med: ISO 56000:2025

DS-publikationen er på engelsk.

Denne publikation erstatter: [DS/ISO 56000:2020](#)

I tilfælde af redaktionelle fejl i DS-publikationen kan der skrives til:

editorial-mistakes@ds.dk

ADVARSEL: DS-publikationer revideres over tid. Derudover kan sådanne publikationer ændres ved rettelserblade og/eller tillæg. Der kan også udgives rettelserblade, der udelukkende angår oversættelsen af en publikation. Det er derfor vigtigt at sikre sig, at man benytter en gældende udgave, medmindre fx lovgivning kræver andet. Den enkelte publikations status fremgår af <https://webshop.ds.dk/>. Her kan man desuden tilmelde sig en gratis notifikationservice og følge en udgivet DS-publikations udvikling ved at klikke på "Følg standarden".

En oversigt over forskellige DS-publikationstyper og -betegnelser findes her:

<https://www.ds.dk/publikationstyper>.

Second edition
2025-01

Innovation management — Fundamentals and vocabulary

Management de l'innovation — Principes essentiels et vocabulaire



Reference number
ISO 56000:2025(E)

© ISO 2025

This is a preview of DS/ISO 56000:2025. [Click here](#) to purchase the full version from the ANSI store.



COPYRIGHT PROTECTED DOCUMENT

© ISO 2025, Published in Switzerland

All rights reserved. Unless otherwise specified, no part of this publication may be reproduced or utilized otherwise in any form or by any means, electronic or mechanical, including photocopying, or posting on the internet or an intranet, without prior written permission. Permission can be requested from either ISO at the address below or ISO's member body in the country of the requester.

ISO copyright office
Ch. de Blandonnet 8 • CP 401
CH-1214 Vernier, Geneva, Switzerland
Tel. +41 22 749 01 11
Fax +41 22 749 09 47
copyright@iso.org
www.iso.org

This is a preview of DS/ISO 56000:2025. [Click here to purchase the full version from the ANSI store.](#)

Contents

Page

Foreword	iv
Introduction	v
1 Scope	1
2 Normative references	1
3 Terms and definitions	1
3.1 Terms related to innovation.....	1
3.2 Terms related to organization.....	4
3.3 Terms related to objective	7
3.4 Terms related to knowledge	8
3.5 Terms related to intellectual property	9
3.6 Terms related to innovation initiative	10
3.7 Terms related to performance	12
3.8 Terms related to assessment	13
4 Fundamental concepts and innovation management principles	15
4.1 General	15
4.1.1 Rationale for engaging in innovation activities.....	15
4.1.2 Innovation activities within and across organizations	15
4.1.3 Impact of innovations.....	16
4.2 Fundamental concepts	16
4.2.1 Innovation	16
4.2.2 Attributes of innovation	17
4.2.3 Concepts related to innovation	18
4.2.4 Activities and processes to achieve innovation.....	19
4.2.5 Innovation management	19
4.2.6 Innovation management system	20
4.2.7 Relationship with other management systems.....	21
4.3 Innovation management principles.....	21
4.3.1 General.....	21
4.3.2 Realization of value	21
4.3.3 Future-focused leaders.....	22
4.3.4 Strategic direction.....	23
4.3.5 Culture	24
4.3.6 Exploiting insights	25
4.3.7 Managing uncertainty	26
4.3.8 Adaptability	27
4.3.9 Systems approach	28
Annex A (informative) Relationship to the vocabulary of other organizations	29
Bibliography	31

This is a preview of DS/ISO 56000:2025. [Click here to purchase the full version from the ANSI store.](#)

Foreword

ISO (the International Organization for Standardization) is a worldwide federation of national standards bodies (ISO member bodies). The work of preparing International Standards is normally carried out through ISO technical committees. Each member body interested in a subject for which a technical committee has been established has the right to be represented on that committee. International organizations, governmental and non-governmental, in liaison with ISO, also take part in the work. ISO collaborates closely with the International Electrotechnical Commission (IEC) on all matters of electrotechnical standardization.

The procedures used to develop this document and those intended for its further maintenance are described in the ISO/IEC Directives, Part 1. In particular, the different approval criteria needed for the different types of ISO document should be noted. This document was drafted in accordance with the editorial rules of the ISO/IEC Directives, Part 2 (see www.iso.org/directives).

ISO draws attention to the possibility that the implementation of this document may involve the use of (a) patent(s). ISO takes no position concerning the evidence, validity or applicability of any claimed patent rights in respect thereof. As of the date of publication of this document, ISO had not received notice of (a) patent(s) which may be required to implement this document. However, implementers are cautioned that this may not represent the latest information, which may be obtained from the patent database available at www.iso.org/patents. ISO shall not be held responsible for identifying any or all such patent rights.

Any trade name used in this document is information given for the convenience of users and does not constitute an endorsement.

For an explanation of the voluntary nature of standards, the meaning of ISO specific terms and expressions related to conformity assessment, as well as information about ISO's adherence to the World Trade Organization (WTO) principles in the Technical Barriers to Trade (TBT), see www.iso.org/iso/foreword.html.

This document was prepared by Technical Committee ISO/TC 279, *Innovation management*, in collaboration with the European Committee for Standardization (CEN) Technical Committee CEN/TC 389, *Innovation Management*, in accordance with the Agreement on technical cooperation between ISO and CEN (Vienna Agreement).

This second edition cancels and replaces the first edition ([ISO 56000:2020](#)), which has been technically revised.

The main changes are as follows:

- new definitions have been added;
- Annex A has been deleted, and Annex B has been renamed as [Annex A](#);
- alignment with [ISO 56001](#).

Any feedback or questions on this document should be directed to the user's national standards body. A complete listing of these bodies can be found at www.iso.org/members.html.

This is a preview of DS/ISO 56000:2025. [Click here to purchase the full version from the ANSI store.](#)

Introduction

0.1 General

The ability of organizations to innovate is recognized as a critical factor for their viability, competitiveness, resilience and renewal, and for the sustainable development of society.

The innovation capabilities of an organization include the ability to understand and respond to changing conditions of its context, to pursue new opportunities and to leverage the knowledge and creativity of people within the organization and in collaboration with external interested parties.

This document is intended to help the user by establishing a coherent, consistent and common framework to:

- a) understand the main terms, definitions, concepts and principles of innovation management;
- b) support an organization to establish, implement, maintain and continually improve an innovation management system;
- c) support an organization to utilize other innovation management standards;
- d) facilitate communication and create awareness of innovation activities internally and across organizations.

It can be used by:

- organizations establishing and using an innovation management system or performing innovation management assessments;
- organizations that need to improve their ability to effectively manage innovation activities;
- users, customers and other relevant interested parties seeking confidence in the innovation capabilities of an organization;
- organizations and interested parties seeking to improve communication through a common understanding of the vocabulary used in innovation management;
- providers of education and training in the assessment of or consultancy for innovation management and innovation management systems;
- developers of innovation management and related standards.

[Clause 3](#) specifies the terms and definitions that are necessary to understand innovation management and an innovation management system.

[Clause 4](#) provides the fundamental concepts and innovation management principles, describing why organizations should engage in innovation activities, the main concepts regarding innovation and the principles that an organization should consider as the basis for the effective management of innovation activities as well as the foundation of the innovation management system.

[Annex A](#) presents the relationship between the definitions within this document and those provided by other policy-setting organizations.

0.2 Relationships with other standards on innovation management

This document relates to standards on innovation management developed by ISO/TC 279, as follows:

- a) [ISO 56001](#) provides requirements for organizations to establish, implement, maintain and continually improve an innovation management system.
- b) [ISO 56002](#) gives guidance on how to establish, implement, maintain and continually improve an innovation management system with a focus on established organizations.

This is a preview of DS/ISO 56000:2025. [Click here to purchase the full version from the ANSI store.](#)

- c) [ISO 56003](#) gives guidance on how to plan, prepare and engage for external innovation partnerships at the level of a project, programme or initiative.
- d) [ISO/TR 56004](#) gives guidance on how to choose, prepare, conduct, measure and improve an innovation management assessment. It does not directly apply to the management system approach in this document.
- e) [ISO 56005](#) gives guidance on how to manage intellectual property throughout the innovation processes and the development of an innovation initiative.
- f) [ISO 56006](#) gives guidance on how to set up and support the strategic intelligence activities of continuous monitoring, intelligence dissemination and document control.
- g) [ISO 56007](#) gives guidance on how to systematically manage opportunities and ideas to realize value from innovation activities and arrive at decisions for development.
- h) [ISO 56008](#) gives guidance on how to develop, define, implement, evaluate and improve the measurements needed to effectively manage individual innovation initiatives.
- i) [ISO/TS 56010](#) provides an understanding of the most essential concepts in innovation management. It is intended to be used as an introduction to the standards on innovation management developed by ISO/TC 279.

This is a preview of DS/ISO 56000:2025. [Click here to purchase the full version from the ANSI store.](#)

Innovation management — Fundamentals and vocabulary

1 Scope

This document defines terms for and establishes the fundamental concepts and principles of innovation management.

This document is applicable to:

- a) all types of organizations, regardless of type, sector, maturity-level or size;
- b) all types of innovations (e.g. product, service, process, model, method);
- c) all forms of innovation (e.g. incremental to radical, disruptive);
- d) all types of approaches (e.g. internal and open innovation, user-, market-, design- and technology-driven innovation activities).

2 Normative references

There are no normative references in this document.