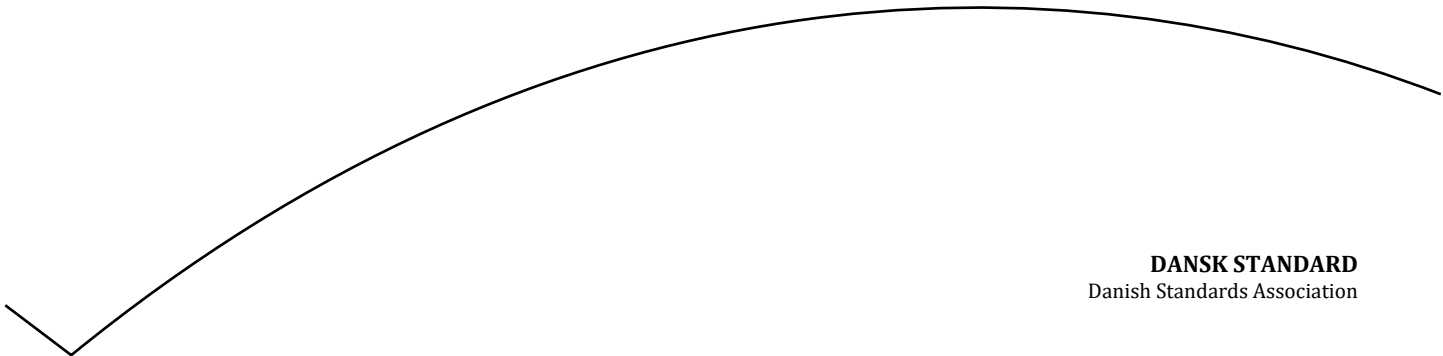


2026-06-29

System- og softwareudvikling – Begreber for systemrobusthed

Systems and software engineering –
Systems resilience concepts



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ISO/IEC 9837

**Systems and software
engineering — Systems resilience
concepts**

*Ingénierie des systèmes et du logiciel — Concepts de résilience
des systèmes*

**First edition
2026-06**

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As the complexity of systems continues to increase and the list of capabilities required of those systems continues to grow, systems are expected to deliver those capabilities under various conditions, including adverse ones. Resilience is the quality characteristic that enables systems to achieve this. Broadly speaking, systems resilience involves the capabilities of systems to avoid, withstand, and recover from adversity. Resilience goals are realized through application of techniques during processes related to requirements, architecture, design or operations of a system.

This document focuses on establishing systems resilience concepts that form the basis for understanding, building and enhancing the resilience of systems. It also provides a resilience framework that includes fundamental objectives, means objectives and techniques for achieving systems resilience. It is compatible with a system engineering approach and with system life cycle processes.

This document serves as a foundation for other documents related to various aspects of systems resilience.

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Systems and software engineering — Systems resilience concepts

1 Scope

This document establishes concepts for understanding and improving systems resilience. Systems resilience addresses the capabilities of systems under adversity.

This document is applicable to human-created systems that can be either physical or conceptual, or a combination of both. It applies to systems as defined in ISO/IEC/IEEE 15288, including services and products. It is not intended to apply to naturally occurring systems.

2 Normative references

There are no normative references in this document.

3 Terms and definitions

For the purposes of this document, the following terms and definitions apply.

ISO and IEC maintain terminology databases for use in standardization at the following addresses:

- ISO Online browsing platform: available at <https://www.iso.org/obp>
- IEC Electropedia: available at <https://www.electropedia.org/>

3.1 Systems resilience fundamentals

3.1.1 resilience

ability to provide required *capability* (3.1.2) in the face of *adversity* (3.1.3)

Note 1 to entry: Under adversity, what is required of a system can be distinct from the capability required during normal operation.

Note 2 to entry: Resilience includes the ability to anticipate and adapt to, resist or quickly recover from a potentially disruptive event.

[SOURCE: MITRE Technical Report MTR-190495, 2019,^[23] modified — Notes to entry have been added.]

3.1.2 capability

ability to do something useful under a particular set of conditions

[SOURCE: ISO/IEC/IEEE 24641:2023, 3.1.3, modified — Note 1 to entry has been removed.]

3.1.3 adversity

anything that can degrade the required *capability* (3.1.2) of the system, directly or indirectly

Note 1 to entry: In contrast to risk, which is the effect of uncertainty on objectives (as defined in ISO/IEC/IEEE 15288:2023, 3.39), adversity can be anything actual or possible.

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force, demand or influence on a system due to *adversity* ([3.1.3](#)) that directly affects the system

3.1.5

error recovery

detection, control, and correction of an internal discrepancy

3.1.6

fault

defect in a system or a representation of a system that if executed/activated can potentially result in an error

[SOURCE: ISO/IEC/IEEE 15026-1:2019,¹⁾ 3.4.6, modified — Note 1 to entry has been removed.]

3.2 Fundamental objectives

3.2.1

fundamental objective

end goal for achieving *resilience* ([3.1.1](#))

Note 1 to entry: In this document, there are three fundamental objectives of resilience: *avoiding* ([3.2.2](#)), *withstanding* ([3.2.4](#)) and *recovering* ([3.2.3](#)) from *adversity* ([3.1.3](#)).

3.2.2

avoiding

eliminating or reducing exposure to *adversity* ([3.1.3](#))

3.2.3

recovering

replenishing lost *capability* ([3.1.2](#)) after degradation

Note 1 to entry: The degree of recovery can be less than, the same as, or greater than the degree of degradation.

3.2.4

withstanding

resisting degradation of *capability* ([3.1.2](#)) when stressed

3.3 Means objectives

3.3.1

means objective

objective which enables the achievement of other objectives

Note 1 to entry: Means objectives are used to achieve *fundamental objectives* ([3.2.1](#)) or other means objectives.

Note 2 to entry: A means objective can be implemented through one or more *resilience techniques* ([3.4.1](#)).

Note 3 to entry: Means objectives are named by noun phrases in this document. Some names are based on the approach that is provided, such as *preparation* ([3.3.9](#)), *prevention* ([3.3.10](#)), *rearchitecting* ([3.3.11](#)) and *redeployment* ([3.3.12](#)). Some names are based on the outcome achieved, such as *agility* ([3.3.3](#)), *integrity* ([3.3.8](#)), *robustness* ([3.3.13](#)) and *situational awareness* ([3.3.15](#)).

EXAMPLE *Anticipation* ([3.3.4](#)) is a means objective used to achieve the *fundamental objectives* ([3.2.1](#)) of *avoiding* ([3.2.2](#)), *withstanding* ([3.2.4](#)) and *recovering* ([3.2.3](#)) from *adversity* ([3.1.3](#)).

1) Cancelled and replaced by ISO/IEC/IEEE 15026-1:2025.

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acting to reduce the effectiveness of *adversities* ([3.1.3](#))

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience, [\[25\]](#) modified — removed “number and”.]

3.3.3

agility

ability of a system to adapt to deliver required *capability* ([3.1.2](#)) in unpredictably evolving conditions

3.3.4

anticipation

establishing awareness of the nature of potential *adversities* ([3.1.3](#)), their likely consequences and appropriate responses, prior to the adversity stressing the system

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience, [\[25\]](#) modified — added “establishing”.]

3.3.5

damage control

limiting the propagation of malfunction within a system

3.3.6

evolution

modifying a system to address changes over time due to *adversity* ([3.1.3](#)) or emergent needs

3.3.7

graceful degradation

ability of a system to transition to acceptable states after damage

Note 1 to entry: See also *fail soft* ([3.4.17](#)).

3.3.8

integrity

means by which a system remains complete and unaltered under *adversity* ([3.1.3](#))

3.3.9

preparation

developing and maintaining courses of action that address predicted *adversity* ([3.1.3](#))

3.3.10

prevention

precluding the realization of *adversity* ([3.1.3](#))

3.3.11

rearchitecting

modifying an architecture

3.3.12

redeployment

putting system *capabilities* ([3.1.2](#)) into operation following *stress* ([3.1.4](#))

3.3.13

robustness

means to enable a system to function correctly in the presence of invalid inputs or stressful environmental conditions

3.3.14

service continuity

means to deliver required *capability* ([3.1.2](#)) under *stress* ([3.1.4](#))

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perception of elements in the environment, and a comprehension of their meaning, and could include a projection of the future status of perceived elements and the risk associated with that status

Note 1 to entry: Situational awareness of the environment is complemented by *resilience modelling* ([3.4.36](#)) of the internal elements of the system.

[SOURCE: ISO 17757:2019, 3.1.23, modified — Note 1 to entry has been added.]

3.4 Resilience techniques

3.4.1

resilience technique

method to realize a *means objective* ([3.3.1](#))

Note 1 to entry: A resilience technique can contribute to the realization of one or more means objectives.

Note 2 to entry: Resilience techniques are named by noun phrases in this document. Some names are derived from the ability provided by the technique, such as *absorption* ([3.4.2](#)), *dynamic repositioning* ([3.4.16](#)), *forward recovery* ([3.4.19](#)), and *replacement* ([3.4.35](#)). Other names are derived from the outcome achieved by application of the resilience technique, such as *fail soft* ([3.4.17](#)), *human-in-the-loop* ([3.4.20](#)), *safe state* ([3.4.38](#)), and *self-modelling* ([3.4.40](#)).

3.4.2

absorption

withstanding ([3.2.4](#)) *stress* ([3.1.4](#)) without unacceptable degradation in the system's *capability* ([3.1.2](#))

3.4.3

adaptive response

dynamic reaction to limit or avoid consequences of an adverse situation

Note 1 to entry: An adaptive response can occur before or after *adversity* ([3.1.3](#)) stresses the system.

3.4.4

anomaly detection

discovering salient irregularities or abnormalities in the system or in its environment to enable effective response action

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience,^[25] modified — removed “in a timely manner” and replaced “that enables” with “to enable”.]

3.4.5

boundary enforcement

implementing process, temporal and spatial limits intended to protect the system

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience^[25]]

3.4.6

buffering

reducing degradation due to *stress* ([3.1.4](#)) by means of excess capacity

3.4.7

coordinated defence

using multiple, synergistic mechanisms to protect required *capability* ([3.1.2](#))

3.4.8

deception

confusing and thus impeding an adversary

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience^[25]]

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hierarchical deployment of different levels of diverse equipment and procedures (known as barriers) to prevent the escalation of *faults* (3.1.6) to a hazardous condition

[SOURCE: ISO 1709:2018, 3.12]

3.4.10

detection avoidance

reducing an adversary's awareness of the system

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience^[25]]

3.4.11

disaggregation

dispersing missions, functions, subsystems or components across multiple systems or subsystems

3.4.12

distributed privilege

requiring multiple authorized entities to act in a coordinated manner before a system function is allowed to proceed

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience^[25]]

3.4.13

diversification

using a heterogeneous set of resources to minimize common vulnerabilities and common mode failures

Note 1 to entry: Resources include technologies, data sources, processing locations, equipment locations, supply chains and communications paths.

3.4.14

domain separation

physically or logically isolating system elements with distinctly different protection needs

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience^[25] modified — “items” has been replaced with “system elements”.]

3.4.15

drift correction

preventive action to keep system operation within the boundaries of acceptable performance

3.4.16

dynamic repositioning

relocation of system functionality or components

3.4.17

fail soft

technique to enable prioritized, gradual termination of affected functions, in the case of a *fault* (3.1.6), or when failure is imminent

[SOURCE: IEC 60050:2015:192-10-07, modified — “capable of” has been replaced with “technique to enable”.]

3.4.18

fault tolerance

technique to continue functioning with certain *faults* (3.1.6) present

[SOURCE: IEC 60050:2015:192-10-09, modified — “ability” has been replaced with “technique”.]

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error recovery ([3.1.5](#)) in which a system, program, database, or other system resource is restored to a new, not previously occupied state in which it can perform required functions

[SOURCE: IEC 60050:2015:192-10-18]

3.4.20

human-in-the-loop

including persons as part of a system for adaptive *capability* ([3.1.2](#))

3.4.21

least functionality

technique by which each element of the system has the ability to accomplish its required functions, but no more

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience,[\[25\]](#) modified — replaced “when” with “technique by which”.]

3.4.22

least persistence

technique by which system elements are available, accessible and able to fulfil their design intent only for the time they are needed

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience,[\[25\]](#) modified — replaced “when” with “technique by which”.]

3.4.23

least privilege

technique by which system elements are allocated authorizations that are necessary to accomplish their specified functions, but not more

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience,[\[25\]](#) modified — replaced “when” with “technique by which”.]

3.4.24

least sharing

technique by which system resources are accessible by multiple system elements only when necessary, and among as few system elements as possible

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience,[\[25\]](#) modified — replaced “when” with “technique by which”.]

3.4.25

loose coupling

technique by which dependencies between elements of a system are intentionally reduced to limit the potential for propagation of damage

3.4.26

maintainability

technique by which a system has the ability to be retained in, or restored to, a state to perform as required

3.4.27

mediated access

controlling the ability to use system elements

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience,[\[25\]](#) modified — removed “access and”.]

3.4.28

modularity

technique by which a system is composed of discrete elements such that a change to one element has minimal impact on other components

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technique by which a system assumes a condition in which it is acceptable to make no changes while awaiting stakeholder evaluation of possible changes

3.4.30

non-persistence

retaining information, services, and connectivity or functions for a limited time, thereby reducing an adversary's opportunity to exploit vulnerabilities and establish a persistent foothold

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience^[25]]

3.4.31

privilege restriction

restricting authorization assigned to entities by an authority

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience^[25]]

3.4.32

protective default

technique by which a predetermined configuration of a system safeguards its effectiveness

3.4.33

protective recovery

ensuring that recovery of a system element does not result in, nor lead to, unacceptable loss

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience^[25]]

3.4.34

redundancy

technique by which a system has more than one means at a given time for providing required *capability* ([3.1.2](#))

3.4.35

replacement

changing parts of an existing item to regain its functionality

[SOURCE: ISO 20887:2020, 3.32, modified — replaced “change of” with “changing”.]

3.4.36

resilience modelling

developing and maintaining useful representations of required system *capabilities* ([3.1.2](#)), how those capabilities are generated, the system environment, and the potential for degradation due to *adversity* ([3.1.3](#))

3.4.37

resilience monitoring

gathering, fusing and analysing data to identify vulnerabilities, adverse conditions and system degradation and evaluating the efficacy of system countermeasures

3.4.38

safe state

technique to achieve a state without critical or catastrophic consequences

3.4.39

segmentation

technique by which system elements are separated, logically or physically, to limit the spread of damage

3.4.40

self-modelling

providing a system with a model of itself to enable it to achieve *resilience* ([3.1.1](#))

Note 1 to entry: A system provided with a model of itself can use that model to adapt to *adversities* ([3.1.3](#)).

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providing the ability to ensure that system components have not been corrupted

[SOURCE: SEBoK, v. 2.11, Taxonomy for Achieving Resilience^[25]]

3.4.42

substitution

use of system elements from an alternate source or with differences in form or function to provide or restore *capability* ([3.1.2](#))

3.4.43

system reconfiguration

technique to change the location or functionality of system elements, in the event of failure or external disturbance, to enable the system to continue operation

[SOURCE: IEC 60050:2015, 192-10-15, modified — “process” has been replaced with “technique”.]

3.4.44

tolerance

technique to provide *capability* ([3.1.2](#)) despite the effects of *stress* ([3.1.4](#)) on the system

3.4.45

virtualization

use of digital entities to represent a system, allowing for *redundancy* ([3.4.34](#)) and simultaneous use of physical system resources